		P12 2020/21 Outturn				

Directorate Variances over £250,000

		Subtotal	185,480	173,709	(11,771)	-6%	

S/H	Dir.	Service	Budget £000	Projection £000	Variance £000	Variance %	Comment
S	PEOPLE	Learning Disabilities	61,111	62,404	1,293	2.1%	Increase placement costs due to Covid.
S	PEOPLE	Older People	62,682	59,937	(2,745)	-4.4%	Reduction in placement numbers compared to budgeted level due to Covid.
S	PEOPLE	Physical Disabilities	15,721	14,465	(1,255)	-8.0%	Reduction in placement numbers compared to budgeted level due to Covid.
S	PEOPLE	Support Services	(16,569)	(15,072)	1,497	-9.0%	Includes redundancies and Pension Strain. Also include £797k of iBCF transfer to provider services.
S	PEOPLE	Strategic Libraries	4,919	4,268	(652)	-13.2%	£295k relating to Here to Help funding from Public Health, £60k underspend on The Hive plus general underspends across all individual libraries, offset by costs of the relief pool charged to Covid grants.
H	PEOPLE	Children's Commissioning and Parnterships	349	103	(246)	-70.5%	Additional Grant funding from Covid 19.
S	PEOPLE	PFI Childrens Services	380	644	264	69.6%	Expected to be funded from transformational fund or capitalisation costs - these relate to year 2 set up costs expected for changing service delivery. This has been offset by £65k underspend on the Finstall Centre relating to reduced running costs as a result of Covid.
S	E&I	Strategic Land & Economy	1,116	828	(288)	-25.8%	There is £200k relating to lost commercial lettings rent not covered by Government Covid Grants partly offset by other grants over achieving.
S	E&I	Infrastructure & Assets	6,146	5,483	(663)	-10.8%	There are a number of vacant posts across all of the teams within Infrastructure and Assets and the Road Lighting Team resulting in forecast underspend of £0.320m offset by consultants employed to cover some of the work at a cost of £0.065m. There is also £0.230m underspend on energy costs (street lighting).
S	E&I	Winter Maintenance	1,179	1,528	349	29.6%	Increased costs of Winter Core Services and restock of salt reserves plus additional staffing costs due to poorer weather than average.
S	E&I	Operations, Highways and PROW	6,951	7,563	612	8.8%	Additional fleet and hire charges and additional agency costs for essential technical inspections and footway schemes planning. Further costs of professional fees of £111k and less income received via Section 38/278 drawdown by £87k.
S	E&I	Transport Operations	11,114	10,825	(289)	-2.6%	Continued reduced patronage on Concessionary Fares reimbursement budget of £0.760m and additional driver training income of £0.280m in line with 2020/21. Employee underspend of £0.240m offset by unachieved savings target of £0.102m. Balance relates to increased costs of loss of bus fare income, reduced recharges for students and new bus routes offset by Covid and new Bus Support Services Grant.
S	E&I	Planning & Regulation	908	1,788	880	97.0%	Largely due to transport planning, including £220k of redundancy payments, capitalised time underclaimed £197k, professional fees to Jacobs of £492k, increase in planning applications fee income carried forward £108k. These have been offset by underspends on salaries and other running costs.
S	E&I	Network Control	567	1	(566)	-99.8%	Additional income generated through streetworks and permits of £462k and increased capitalisation at year end of £104k
S	COACH	Property Services	715	315	(400)	-55.9%	Underspend on Jacobs contract & PPL passthrough property costs
S	CEX	HR - Core	463	105	(359)	-77.4%	Underspend on Talent Management, staffing vacancies & apprenticeship levy payable
S	FIN	Financial Services	565	240	(325)	-57.6%	Reduced expenditure and achivement of savings
S	FIN	Financing Transactions (Borrowing and Investments)	15,593	13,254	(2,339)	-15.0%	Temporary imapact of deferring borrowing costs
S	FIN	MRP	10,782	5,326	(5,456)	-50.6%	Lower MRP charge from current MRP policy and capital expediture slippage
S	FIN	Miscellaneous Whole Organisation Services	358	(295)	(653)	-182.3%	Solar Panel income reimbursement from schools to offset previous loans
S	FIN	Whole Organisation - Contingency	431		(431)	-100.0%	Corprote Contingency not spent